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February 18, 2026

To whom it may concern

Company Name Kura Sushi, Inc.
Name of Representative President Kunihiko Tanaka
(Code No. 2695 TSE Prime)
Contact: Director & General Manager, Public
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Notice of Changes to Shareholder Benefit Program

Kura Sushi, Inc. (the "Company") hereby announces that, at a meeting of its Board of Directors held on February 18, 2026, a resolution was passed to amend the details of the shareholder benefit program as follows.

1. Reason for the change

The Company has introduced a shareholder benefit program to express its gratitude to shareholders for their continued support, to enhance the investment appeal of the Company's stocks, and to promote a deeper understanding of the Company's business among as many people as possible. The Company has decided to change some of the benefits in connection with the stock split effective May 1, 2026.

2. Details of the change

The Company's Shareholder Benefit Program is available to shareholders who are listed or recorded in the shareholder register as of April 30 of each year and who hold at least 1 unit (100 shares). In mid-July, benefit vouchers that can be used at all Kurasushi and Mutenkura restaurants in Japan are delivered, depending on the number of shares held. On this occasion, the Company will provide a special benefit to shareholders who hold 100 to 199 shares after the stock split. There will be no substantial change in the amount of benefits for existing shareholders who held shares before the stock split.

[Before stock split]

Shareholding		Benefit details
a	100 to 199 shares	Meal coupons worth 2,500 yen
b	200 to 399 shares	Meal coupons worth 5,000 yen
c	400 to 999 shares	Meal coupons worth 10,000 yen
d	1,000 shares or more	Meal coupons worth 20,000 yen

[After stock split] (Based on the number of shares after the stock split with the effective date of May 1, 2026)

Shareholding		Benefit details
New establishment	100 to 199 shares	Meal coupons worth 1,000 yen
a'	200 to 399 shares	Meal coupons worth 2,500 yen
b'	400 to 799 shares	Meal coupons worth 5,000 yen
c'	800 to 1,999 shares	Meal coupons worth 10,000 yen
d'	2,000 shares or more	Meal coupons worth 20,000 yen

3. Timing of the Change

The change will apply from the record date of April 30, 2027.